

**Walker Fire Protection Association, Inc.**  
**Balance Sheet**  
 As of December 31, 2012

	Dec 31, 12
<b>ASSETS</b>	
<b>Current Assets</b>	
<b>Checking/Savings</b>	
1050 · Country Bank Checking 2725	8,351.29
1060 · Country Bank Money Market 0211	75,117.79
<b>Total Checking/Savings</b>	83,469.08
<b>Total Current Assets</b>	83,469.08
<b>Fixed Assets</b>	
1410 · Big Bug Station	26,250.00
1420 · Building and Land	70,069.00
1430 · Machinery & Equipment-CAFS	
1435 · Mach & Equip Accum Depr	-213.00
1430 · Machinery & Equipment-CAFS - Other	8,000.00
<b>Total 1430 · Machinery &amp; Equipment-CAFS</b>	7,787.00
1440 · Vehicles	
1445 · Accumulated Depreciation	-122,004.00
1440 · Vehicles - Other	189,355.00
<b>Total 1440 · Vehicles</b>	67,351.00
<b>Total Fixed Assets</b>	171,457.00
<b>Other Assets</b>	
1900 · Walker Trash Collection, LLC	1,000.00
<b>Total Other Assets</b>	1,000.00
<b>TOTAL ASSETS</b>	<b>255,926.08</b>
<b>LIABILITIES &amp; EQUITY</b>	
<b>Liabilities</b>	
<b>Current Liabilities</b>	
Other Current Liabilities	
2200 · Payroll Liabilities	6.23
<b>Total Other Current Liabilities</b>	6.23
<b>Total Current Liabilities</b>	6.23
<b>Total Liabilities</b>	6.23
<b>Equity</b>	
3900 · Retained Earnings	290,435.30
Net Income	-34,515.45
<b>Total Equity</b>	255,919.85
<b>TOTAL LIABILITIES &amp; EQUITY</b>	<b>255,926.08</b>

**Walker Fire Protection Association, Inc.**  
**Profit & Loss Budget vs. Actual**  
**December 2012**

	Dec 12	Budget	\$ Over B...
<b>Ordinary Income/Expense</b>			
<b>Income</b>			
4100 · Contributions	6,376.00	9,500.00	-3,124.00
4400 · Interest income	9.57	0.11	9.46
<b>Total Income</b>	6,385.57	9,500.11	-3,114.54
<b>Expense</b>			
5010 · Bank Charge			
5011 · Credit Card	37.00	50.00	-13.00
5013 · Interest Exp	28.42		
<b>Total 5010 · Bank Charge</b>	65.42	50.00	15.42
5020 · Bookkeeping Services	415.00	350.00	65.00
5040 · Communications			
5041 · Central Dispatch	416.67	0.00	416.67
5042 · Maint & Repair	0.00	85.00	-85.00
<b>Total 5040 · Communications</b>	416.67	85.00	331.67
5060 · Consultant Expense	0.00	1,000.00	-1,000.00
5070 · Dues & Membership	0.00	850.00	-850.00
5080 · Equipment & Materials			
5081 · Maint & Repair	476.58	335.00	141.58
5082 · Purchase	268.49	210.00	58.49
5083 · SCBA equipment & expense	0.00	300.00	-300.00
5084 · Fire Supp Materials	0.00	250.00	-250.00
<b>Total 5080 · Equipment &amp; Materials</b>	745.07	1,095.00	-349.93
5100 · Fire Fighting Expenses			
5101 · Clothing	0.00	165.00	-165.00
5102 · Medical Tests/Immunizations	0.00	150.00	-150.00
5103 · Food/Water Supplies	65.28	166.00	-100.72
5104 · Firefighter morale expenses	0.00	208.00	-208.00
5105 · Travel	0.00	208.00	-208.00
5106 · Training Classes	260.00		
<b>Total 5100 · Fire Fighting Expenses</b>	325.28	897.00	-571.72
5130 · Fundraising Expense			
5131 · Bingo Night Expense	56.12	10.00	46.12
5133 · Pancake Breakfast Expense	0.00	125.00	-125.00
<b>Total 5130 · Fundraising Expense</b>	56.12	135.00	-78.88
5160 · Legal Services	357.00	250.00	107.00
5190 · Medical			
5192 · Medicine/Equipment	0.00	125.00	-125.00
5193 · Supplies	109.59		
5194 · Training	0.00	165.00	-165.00
<b>Total 5190 · Medical</b>	109.59	290.00	-180.41
5200 · Office			
5201 · Postage	100.00		
5202 · Small Office Equipment/Repair	0.00	25.00	-25.00
5203 · Supplies	39.55		
<b>Total 5200 · Office</b>	139.55	25.00	114.55
5220 · Station Maintenance and Improve	0.00	166.00	-166.00
5250 · Utilities			
5251 · Gas & Electric	187.57	141.66	45.91
5252 · Internet	0.00	50.00	-50.00
5253 · Propane	371.55	687.65	-316.10
5254 · Telephone	183.63	178.48	5.15
<b>Total 5250 · Utilities</b>	742.75	1,057.79	-315.04
5260 · Vehicle			
5261 · Fuel	199.74		
5262 · Maint. & Repair	3,649.99	1,333.00	2,316.99
<b>Total 5260 · Vehicle</b>	3,849.73	1,333.00	2,516.73

Walker Fire Protection Association, Inc.  
**Profit & Loss Budget vs. Actual**  
December 2012

	<u>Dec 12</u>	<u>Budget</u>	<u>\$ Over B...</u>
5270 - Website	45.00	83.00	-38.00
<b>Total Expense</b>	<u>7,267.18</u>	<u>7,666.79</u>	<u>-399.61</u>
<b>Net Ordinary Income</b>	<u>-881.61</u>	<u>1,833.32</u>	<u>-2,714.93</u>
<b>Net Income</b>	<u><b>-881.61</b></u>	<u><b>1,833.32</b></u>	<u><b>-2,714.93</b></u>

Management Use Only

## Walker Fire Protection Association, Inc. Profit & Loss Budget Performance

December 2012

	Dec 12	Budget	\$ Over Budg...	Jun - Dec 12	YTD Budget	\$ Over Budg...	Annual Bud...
<b>Ordinary Income/Expense</b>							
<b>Income</b>							
4100 - Contributions	6,376.00	9,500.00	-3,124.00	22,235.50	28,449.00	-6,213.50	103,000.00
4120 - Big Bug Station Donations	0.00			6,275.00			
4130 - In-Kind Donations	0.00			120.00			
4150 - Dumpster Revenue	0.00			0.00			6,000.00
<b>4200 - Fundraising Income</b>							
4210 - Bingo Night	0.00			1,765.00	2,015.00	-250.00	3,700.00
4220 - Brick Sales	0.00			0.00	210.00	-210.00	210.00
4230 - Merchandise	0.00			1,409.31	266.00	1,143.31	533.00
4240 - Newsletter Ad Sales	0.00			175.00			357.00
4250 - Website Ad Sales	0.00			0.00			300.00
4260 - Pancake Breakfast Income	0.00			2,208.00	2,456.00	-248.00	2,950.00
<b>4270 - Walker Day</b>							
4272 - Misc Income	0.00			3,639.50	1,000.00	2,639.50	1,000.00
4274 - Raffle	0.00			62.00	849.00	-787.00	849.00
4276 - Rummage Sale	0.00			1,632.59	3,000.00	-1,367.41	3,000.00
<b>Total 4270 - Walker Day</b>	<b>0.00</b>			<b>5,334.09</b>	<b>4,849.00</b>	<b>485.09</b>	<b>4,849.00</b>
<b>Total 4200 - Fundraising Income</b>	<b>0.00</b>			<b>10,891.40</b>	<b>9,796.00</b>	<b>1,095.40</b>	<b>12,899.00</b>
4400 - Interest income	9.57	0.11	9.46	59.49	180.50	-121.01	181.00
<b>Total Income</b>	<b>6,385.57</b>	<b>9,500.11</b>	<b>-3,114.54</b>	<b>39,581.39</b>	<b>38,425.50</b>	<b>1,155.89</b>	<b>122,080.00</b>
<b>Expense</b>							
<b>5010 - Bank Charge</b>							
5011 - Credit Card	37.00	50.00	-13.00	207.44	350.00	-142.56	600.00
5012 - Fees	0.00			96.00			
5013 - Interest Exp	28.42			41.64			
5010 - Bank Charge - Other	0.00			152.75			
<b>Total 5010 - Bank Charge</b>	<b>65.42</b>	<b>50.00</b>	<b>15.42</b>	<b>497.83</b>	<b>350.00</b>	<b>147.83</b>	<b>600.00</b>
5020 - Bookkeeping Services	415.00	350.00	65.00	4,311.85	2,450.00	1,861.85	4,200.00
5030 - Committee Expense	0.00			19.68			
<b>5040 - Communications</b>							
5041 - Central Dispatch	416.67	0.00	416.67	2,916.69	2,916.65	0.04	5,000.00
5042 - Maint & Repair	0.00	85.00	-85.00	60.00	595.00	-535.00	1,000.00
<b>Total 5040 - Communications</b>	<b>416.67</b>	<b>85.00</b>	<b>331.67</b>	<b>2,976.69</b>	<b>3,511.65</b>	<b>-534.96</b>	<b>6,000.00</b>
5060 - Consultant Expense	0.00	1,000.00	-1,000.00	8,000.00	10,000.00	-2,000.00	15,000.00
5070 - Dues & Membership	0.00	850.00	-850.00	204.00	2,200.00	-1,996.00	2,200.00
<b>5080 - Equipment &amp; Materials</b>							
5081 - Maint & Repair	476.58	335.00	141.58	6,390.68	2,345.00	4,045.68	4,000.00
5082 - Purchase	268.49	210.00	58.49	4,679.45	1,470.00	3,209.45	2,500.00
5083 - SCBA equipment & expense	0.00	300.00	-300.00	1,379.01	2,100.00	-720.99	3,600.00
5084 - Fire Supp Materials	0.00	250.00	-250.00	300.00	1,750.00	-1,450.00	3,000.00
<b>Total 5080 - Equipment &amp; Materials</b>	<b>745.07</b>	<b>1,095.00</b>	<b>-349.93</b>	<b>12,749.14</b>	<b>7,665.00</b>	<b>5,084.14</b>	<b>13,100.00</b>
<b>5100 - Fire Fighting Expenses</b>							
5101 - Clothing	0.00	165.00	-165.00	3,083.61	1,155.00	1,928.61	2,000.00
5102 - Medical Tests/Immunizations	0.00	150.00	-150.00	0.00	1,050.00	-1,050.00	1,800.00
5103 - Food/Water Supplies	65.28	166.00	-100.72	152.18	1,162.00	-1,009.82	2,000.00
5104 - Firefighter morale expenses	0.00	208.00	-208.00	939.93	1,456.00	-516.07	2,500.00
5105 - Travel	0.00	208.00	-208.00	803.92	1,456.00	-652.08	2,500.00
5106 - Training Classes	260.00			2,023.88			
<b>Total 5100 - Fire Fighting Expenses</b>	<b>325.28</b>	<b>897.00</b>	<b>-571.72</b>	<b>7,003.52</b>	<b>6,279.00</b>	<b>724.52</b>	<b>10,800.00</b>
<b>5130 - Fundraising Expense</b>							
5131 - Bingo Night Expense	56.12	10.00	46.12	729.45	660.00	69.45	2,000.00
5132 - Merchandise Purchase	0.00			1,224.92			
5133 - Pancake Breakfast Expense	0.00	125.00	-125.00	190.24	875.00	-684.76	1,500.00
5134 - Walker Day Expenses	0.00			521.37	1,000.00	-478.63	1,000.00
5135 - Community Newsletter	0.00			1,870.51			
5130 - Fundraising Expense - Other	0.00			140.63			3,500.00
<b>Total 5130 - Fundraising Expense</b>	<b>56.12</b>	<b>135.00</b>	<b>-78.88</b>	<b>4,677.12</b>	<b>2,535.00</b>	<b>2,142.12</b>	<b>8,000.00</b>
<b>5140 - Insurance</b>							
5141 - Accident/Sickness	0.00			2,699.00	2,200.00	499.00	2,200.00
5142 - Comercial Package	0.00			5,567.00	1,500.00	4,067.00	3,000.00
5143 - Commercial Auto	0.00			0.00	3,300.00	-3,300.00	6,600.00
5144 - Liaibility	0.00			0.00	1,000.00	-1,000.00	1,000.00
5145 - Property, Equip, Liaibility	0.00			0.00	735.00	-735.00	2,200.00
<b>Total 5140 - Insurance</b>	<b>0.00</b>			<b>8,266.00</b>	<b>8,735.00</b>	<b>-469.00</b>	<b>15,000.00</b>
5160 - Legal Services	357.00	250.00	107.00	2,918.00	1,750.00	1,168.00	3,000.00
5170 - Licenses & Permits	0.00			45.00	374.00	-329.00	600.00

**Walker Fire Protection Association, Inc.  
Profit & Loss Budget Performance**

December 2012

	Dec 12	Budget	\$ Over Budg...	Jun - Dec 12	YTD Budget	\$ Over Budg...	Annual Bud...
<b>5190 - Medical</b>							
5191 - Equipment	0.00			0.00	140.00	-140.00	300.00
5192 - Medicine/Equipment	0.00	125.00	-125.00	0.00	875.00	-875.00	1,500.00
5193 - Supplies	109.59			329.47	30.00	299.47	700.00
5194 - Training	0.00	165.00	-165.00	0.00	1,155.00	-1,155.00	2,000.00
5190 - Medical - Other	0.00			109.70			
<b>Total 5190 - Medical</b>	<b>109.59</b>	<b>290.00</b>	<b>-180.41</b>	<b>439.17</b>	<b>2,200.00</b>	<b>-1,760.83</b>	<b>4,500.00</b>
<b>5200 - Office</b>							
5201 - Postage	100.00			257.99	50.00	207.99	100.00
5202 - Small Office Equipment/Repair	0.00	25.00	-25.00	0.00	1,087.60	-1,087.60	1,600.00
5203 - Supplies	39.55			638.86	259.18	379.68	300.00
<b>Total 5200 - Office</b>	<b>139.55</b>	<b>25.00</b>	<b>114.55</b>	<b>896.85</b>	<b>1,396.78</b>	<b>-499.93</b>	<b>2,000.00</b>
<b>5210 - Payroll Expenses</b>							
5211 - Fire Fighting Wages	0.00			5,175.00	5,050.00	125.00	6,900.00
5212 - Payroll Taxes	0.00			395.90	520.00	-124.10	600.00
5213 - Workman's Comp	0.00			0.00	2,300.00	-2,300.00	2,300.00
5210 - Payroll Expenses - Other	0.00			0.00			
<b>Total 5210 - Payroll Expenses</b>	<b>0.00</b>			<b>5,570.90</b>	<b>7,870.00</b>	<b>-2,299.10</b>	<b>9,800.00</b>
<b>5220 - Station Maintenance and Improve</b>	<b>0.00</b>	<b>166.00</b>	<b>-166.00</b>	<b>256.38</b>	<b>1,162.00</b>	<b>-905.62</b>	<b>2,000.00</b>
<b>5250 - Utilities</b>							
5251 - Gas & Electric	187.57	141.66	45.91	1,054.45	1,243.82	-189.37	1,900.00
5252 - Internet	0.00	50.00	-50.00	120.00	350.00	-230.00	600.00
5253 - Propane	371.55	687.65	-316.10	1,127.31	1,279.35	-152.04	2,113.00
5254 - Telephone	183.63	178.48	5.15	1,309.52	1,249.09	60.43	1,967.00
<b>Total 5250 - Utilities</b>	<b>742.75</b>	<b>1,057.79</b>	<b>-315.04</b>	<b>3,611.28</b>	<b>4,122.26</b>	<b>-510.98</b>	<b>6,580.00</b>
<b>5260 - Vehicle</b>							
5261 - Fuel	199.74			1,290.35	975.69	314.66	1,700.00
5262 - Maint. & Repair	3,649.99	1,333.00	2,316.99	9,501.36	9,331.00	170.36	16,000.00
<b>Total 5260 - Vehicle</b>	<b>3,849.73</b>	<b>1,333.00</b>	<b>2,516.73</b>	<b>10,791.71</b>	<b>10,306.69</b>	<b>485.02</b>	<b>17,700.00</b>
<b>5270 - Website</b>	<b>45.00</b>	<b>83.00</b>	<b>-38.00</b>	<b>271.48</b>	<b>581.00</b>	<b>-309.52</b>	<b>1,000.00</b>
<b>Total Expense</b>	<b>7,267.18</b>	<b>7,666.79</b>	<b>-399.61</b>	<b>73,506.60</b>	<b>73,488.38</b>	<b>18.22</b>	<b>122,080.00</b>
<b>Net Ordinary Income</b>	<b>-881.61</b>	<b>1,833.32</b>	<b>-2,714.93</b>	<b>-33,925.21</b>	<b>-35,062.88</b>	<b>1,137.67</b>	<b>0.00</b>
<b>Other Income/Expense</b>							
Other Expense							
7000 - Ask My Accountant	0.00			590.24			
<b>Total Other Expense</b>	<b>0.00</b>			<b>590.24</b>			
<b>Net Other Income</b>	<b>0.00</b>			<b>-590.24</b>			
<b>Net Income</b>	<b>-881.61</b>	<b>1,833.32</b>	<b>-2,714.93</b>	<b>-34,515.45</b>	<b>-35,062.88</b>	<b>547.43</b>	<b>0.00</b>

## Walker Fire Protection Association, Inc.

## Profit &amp; Loss Budget vs. Actual

June through December 2012

	Jun - Dec 12	Budget	\$ Over Budget
<b>Ordinary Income/Expense</b>			
<b>Income</b>			
4100 · Contributions	22,235.50	28,449.00	-6,213.50
4120 · Big Bug Station Donations	6,275.00		
4130 · In-Kind Donations	120.00		
<b>4200 · Fundraising Income</b>			
4210 · Bingo Night	1,765.00	2,015.00	-250.00
4220 · Brick Sales	0.00	210.00	-210.00
4230 · Merchandise	1,409.31	266.00	1,143.31
4240 · Newsletter Ad Sales	175.00		
4260 · Pancake Breakfast Income	2,208.00	2,456.00	-248.00
<b>4270 · Walker Day</b>			
4272 · Misc Income	3,639.50	1,000.00	2,639.50
4274 · Raffle	62.00	849.00	-787.00
4276 · Rummage Sale	1,632.59	3,000.00	-1,367.41
<b>Total 4270 · Walker Day</b>	<b>5,334.09</b>	<b>4,849.00</b>	<b>485.09</b>
<b>Total 4200 · Fundraising Income</b>	<b>10,891.40</b>	<b>9,796.00</b>	<b>1,095.40</b>
4400 · Interest income	59.49	180.50	-121.01
<b>Total Income</b>	<b>39,581.39</b>	<b>38,425.50</b>	<b>1,155.89</b>
<b>Expense</b>			
<b>5010 · Bank Charge</b>			
5011 · Credit Card	207.44	350.00	-142.56
5012 · Fees	96.00		
5013 · Interest Exp	41.64		
5010 · Bank Charge - Other	152.75		
<b>Total 5010 · Bank Charge</b>	<b>497.83</b>	<b>350.00</b>	<b>147.83</b>
5020 · Bookkeeping Services	4,311.85	2,450.00	1,861.85
5030 · Committee Expense	19.68		
<b>5040 · Communications</b>			
5041 · Central Dispatch	2,916.69	2,916.65	0.04
5042 · Maint & Repair	60.00	595.00	-535.00
<b>Total 5040 · Communications</b>	<b>2,976.69</b>	<b>3,511.65</b>	<b>-534.96</b>
5060 · Consultant Expense	8,000.00	10,000.00	-2,000.00
5070 · Dues & Membership	204.00	2,200.00	-1,996.00
<b>5080 · Equipment &amp; Materials</b>			
5081 · Maint & Repair	6,390.68	2,345.00	4,045.68
5082 · Purchase	4,679.45	1,470.00	3,209.45
5083 · SCBA equipment & expense	1,379.01	2,100.00	-720.99
5084 · Fire Supp Materials	300.00	1,750.00	-1,450.00
<b>Total 5080 · Equipment &amp; Materials</b>	<b>12,749.14</b>	<b>7,665.00</b>	<b>5,084.14</b>
<b>5100 · Fire Fighting Expenses</b>			
5101 · Clothing	3,083.61	1,155.00	1,928.61
5102 · Medical Tests/Immunizations	0.00	1,050.00	-1,050.00
5103 · Food/Water Supplies	152.18	1,162.00	-1,009.82
5104 · Firefighter morale expenses	939.93	1,456.00	-516.07
5105 · Travel	803.92	1,456.00	-652.08
5106 · Training Classes	2,023.88		
<b>Total 5100 · Fire Fighting Expenses</b>	<b>7,003.52</b>	<b>6,279.00</b>	<b>724.52</b>
<b>5130 · Fundraising Expense</b>			
5131 · Bingo Night Expense	729.45	660.00	69.45
5132 · Merchandise Purchase	1,224.92		
5133 · Pancake Breakfast Expense	190.24	875.00	-684.76
5134 · Walker Day Expenses	521.37	1,000.00	-478.63
5135 · Community Newsletter	1,870.51		
5130 · Fundraising Expense - Other	140.63		
<b>Total 5130 · Fundraising Expense</b>	<b>4,677.12</b>	<b>2,535.00</b>	<b>2,142.12</b>
<b>5140 · Insurance</b>			
5141 · Accident/Sickness	2,699.00	2,200.00	499.00
5142 · Comercial Package	5,567.00	1,500.00	4,067.00

## Walker Fire Protection Association, Inc.

## Profit &amp; Loss Budget vs. Actual

June through December 2012

	Jun - Dec 12	Budget	\$ Over Budget
5143 · Commercial Auto	0.00	3,300.00	-3,300.00
5144 · Liability	0.00	1,000.00	-1,000.00
5145 · Property, Equip, Liability	0.00	735.00	-735.00
<b>Total 5140 · Insurance</b>	<b>8,266.00</b>	<b>8,735.00</b>	<b>-469.00</b>
5160 · Legal Services	2,918.00	1,750.00	1,168.00
5170 · Licenses & Permits	45.00	374.00	-329.00
5190 · Medical			
5191 · Equipment	0.00	140.00	-140.00
5192 · Medicine/Equipment	0.00	875.00	-875.00
5193 · Supplies	329.47	30.00	299.47
5194 · Training	0.00	1,155.00	-1,155.00
5190 · Medical - Other	109.70		
<b>Total 5190 · Medical</b>	<b>439.17</b>	<b>2,200.00</b>	<b>-1,760.83</b>
5200 · Office			
5201 · Postage	257.99	50.00	207.99
5202 · Small Office Equipment/Repair	0.00	1,087.60	-1,087.60
5203 · Supplies	638.86	259.18	379.68
<b>Total 5200 · Office</b>	<b>896.85</b>	<b>1,396.78</b>	<b>-499.93</b>
5210 · Payroll Expenses			
5211 · Fire Fighting Wages	5,175.00	5,050.00	125.00
5212 · Payroll Taxes	395.90	520.00	-124.10
5213 · Workman's Comp	0.00	2,300.00	-2,300.00
<b>Total 5210 · Payroll Expenses</b>	<b>5,570.90</b>	<b>7,870.00</b>	<b>-2,299.10</b>
5220 · Station Maintenance and Improve	256.38	1,162.00	-905.62
5250 · Utilities			
5251 · Gas & Electric	1,054.45	1,243.82	-189.37
5252 · Internet	120.00	350.00	-230.00
5253 · Propane	1,127.31	1,279.35	-152.04
5254 · Telephone	1,309.52	1,249.09	60.43
<b>Total 5250 · Utilities</b>	<b>3,611.28</b>	<b>4,122.26</b>	<b>-510.98</b>
5260 · Vehicle			
5261 · Fuel	1,290.35	975.69	314.66
5262 · Maint. & Repair	9,501.36	9,331.00	170.36
<b>Total 5260 · Vehicle</b>	<b>10,791.71</b>	<b>10,306.69</b>	<b>485.02</b>
5270 · Website	271.48	581.00	-309.52
<b>Total Expense</b>	<b>73,506.60</b>	<b>73,488.38</b>	<b>18.22</b>
<b>Net Ordinary Income</b>	<b>-33,925.21</b>	<b>-35,062.88</b>	<b>1,137.67</b>
<b>Other Income/Expense</b>			
Other Expense			
7000 · Ask My Accountant	590.24		
<b>Total Other Expense</b>	<b>590.24</b>		
<b>Net Other Income</b>	<b>-590.24</b>		
<b>Net Income</b>	<b>-34,515.45</b>	<b>-35,062.88</b>	<b>547.43</b>